Itemized Cost Summary

OUTBOARD MARINE CORPORATION, WAUKEGAN, IL SITE ID = 05 28 Costs From 05/12/2003 Through 03/31/2009. CRP# 1345

REGIONAL PAYROLL COSTS	\$499,753.50
HEADQUARTERS PAYROLL COSTS	\$15,664.38
REGIONAL TRAVEL COSTS	\$23,040.83
HEADQUARTERS TRAVEL COSTS	\$2,324.98
ENVIRONMENTAL RAPID RESPONSE SERVICES (ERRS)	•
ENVIRONMENTAL QUALITY MANAGEMENT (68-S5-0306)	\$619,233.72
ENVIRONMENTAL QUALITY MANAGEMENT (68-S5-9801)	\$460,171.42
ENVIRONMENTAL SERVICES ASSISTANCE TEAMS (ESAT)	
INTEGRATED LABORATORY SYSTEMS (68-W0-1009)	\$12,173.63
ALION SCIENCE AND TECHNOLOGY CORPORATION (68-W0-1014)	\$64,050.83
TECHLAW, INC. (EPW06031)	\$18,272.26
RESPONSE ACTION (RAC) CONTRACT	-
CH2M HILL, INC. (68-W6-0025)	
CH2M HILL, INC. (EPS50601)	\$2,106,172.47
SUPERFUND TECH. ASSISTANCE & RESPONSE TEAM (START)	•
TETRA TECH EM, INC. (68-W0-0129)	\$180,577.14
STN ENVIRONMENTAL JOINT VENTURE (EPS50603)	\$136,560.07
TECHNICAL SERVICE AND SUPPORT	•
ARCTIC SLOPE REGIONAL CORP(ASRC) (68-W0-1002)	\$1,692.68
ASRC MANAGEMENT SERVICES, INC. (EPW05052)	\$3,320.81
COMPUTER SCIENCES CORPORATION (EPW06046)	\$9,119.34
CONTRACT LAB PROGRAM (CLP) COSTS	
FINANCIAL COST SUMMARY	\$438,945.59

Itemized Cost Summary OUTBOARD MARINE CORPORATION, WAUKEGAN, IL SITE ID = 05 28 Costs From 05/12/2003 Through 03/31/2009.

CRP# 1345

MISCELLANEOUS COSTS (MIS)	\$52.80
EPA INDIRECT COSTS	\$3,624,703.07
TOTAL SITE COSTS BEFORE COST RECOVERY COLLECTIONS	\$9,655,952.49
COLLECTIONS/ADJUSTMENTS	(\$2,882,000.00)
Total Site Costs:	\$6,773,952.49

Report Date: 05/04/2015

Itemized Cost Summary

OUTBOARD MARINE CORPORATION, WAUKEGAN, IL SITE ID = 05 28 Operable Unit(s): 00, 01

Cumulative Remedial Action Expenditures as of 3/31/2015 for the Waukegan Harbor

INTERAGENCY AGREEMENT (IAG)	•
ARMY CORPS OF ENGINEERS (DW96958179)	\$121,118.59
RESPONSE ACTION (RAC) CONTRACT	
CH2M HILL, INC. (EPS50601)	\$45,948,054.14
SITE-SPECIFIC CLEANUP CONTRACT (SSC)	
WAUKEGAN PORT DISTRICT (135ASCX001)	\$1,600,000.00
Total Site Costs:	\$47,669,172.73

Itemized Cost Summary

OUTBOARD MARINE CORPORATION, WAUKEGAN, IL SITE ID = 05 28 Operable Unit(s): 04

CRP# 128201 AC = LR,R,RA

RESPONSE ACTION (RA	(C) CONTRACT
---------------------	--------------

Total :	Site Costs:	\$30,531,332.80
	SULTRAC, JV (EPS50602)	\$27,109,939.13
	CH2M HILL, INC. (EPS50601)	\$3,435,763.01
	CH2M HILL INC.E (68-S5-0601)	(\$14,369.34)
	,	

Itemized Cost Summary

OUTBOARD MARINE CORPORATION, WAUKEGAN, IL SITE ID = 05 28 Operable Unit(s): 00, 01

CRP# 128201 AC = LR,R,RA

INTERAGENCY AGREEMENT (IAG)	
ARMY CORPS OF ENGINEERS (DW96958179)	\$41,974.13
RESPONSE ACTION (RAC) CONTRACT	
CH2M HILL INC.E (68-S5-0601)	(\$8,742.23)
CH2M HILL, INC. (EPS50601)	\$16,837,567.04
Total Site Costs:	\$16,870,798.94